

*Statistics for Managers Using
Microsoft Excel[®]
7th Edition*



Chapter 1

Defining & Collecting Data



Learning Objectives

In this chapter you learn:

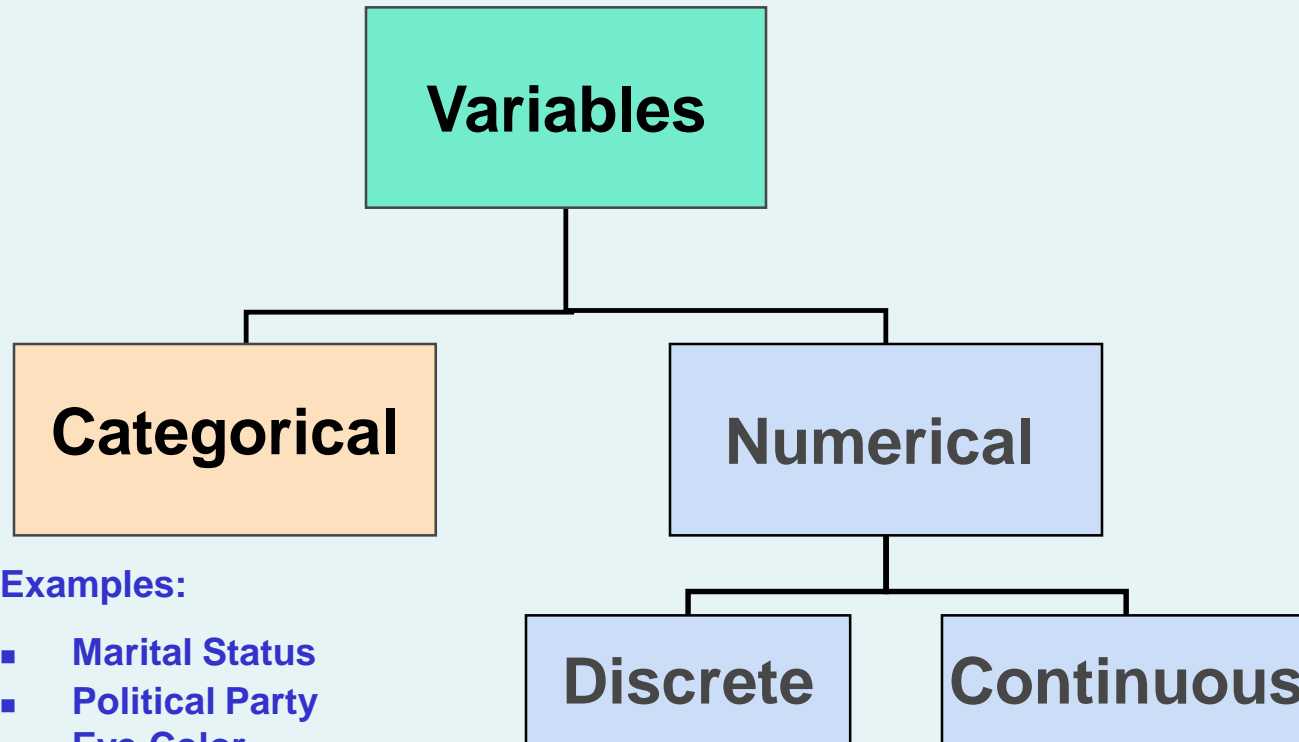
- The types of variables used in statistics
- The measurement scales of variables
- How to collect data
- The different ways to collect a sample
- About the types of survey errors



Types of Variables

- **Categorical** (*qualitative*) variables have values that can only be placed into categories, such as “yes” and “no.”
- **Numerical** (*quantitative*) variables have values that represent quantities.
 - **Discrete** variables arise from a *counting process*
 - **Continuous** variables arise from a *measuring process*

Types of Variables



Examples:

- Marital Status
- Political Party
- Eye Color

(Defined categories)

Examples:

- Number of Children
- Defects per hour

(Counted items)

Examples:

- Weight
- Voltage

(Measured characteristics)

Levels of Measurement

A **nominal scale** classifies data into distinct categories in which no ranking is implied.

Categorical Variables

Categories

Personal Computer
Ownership



Yes / No

Type of Stocks Owned



Growth / Value / Other

Internet Provider



AT&T, Verizon, Time Warner Cable



Levels of Measurement (con't.)

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An **ordinal scale** classifies data into distinct categories in which ranking is implied

<i>Categorical Variable</i>	<i>Ordered Categories</i>
Student class designation	Freshman, Sophomore, Junior, Senior
Product satisfaction	Satisfied, Neutral, Unsatisfied
Faculty rank	Professor, Associate Professor, Assistant Professor, Instructor
Standard & Poor's bond ratings	AAA, AA, A, BBB, BB, B, CCC, CC, C, DDD, DD, D
Student Grades	A, B, C, D, F



Levels of Measurement (con't.)

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- An **interval scale** is an ordered scale in which the difference between measurements is a meaningful quantity but the measurements do not have a true zero point.
- A **ratio scale** is an ordered scale in which the difference between the measurements is a meaningful quantity and the measurements have a true zero point.

Interval and Ratio Scales

Numerical Variable

Level of Measurement

Temperature (in degrees Celsius or Fahrenheit)	→	Interval
Standardized exam score (e.g., ACT or SAT)	→	Interval
Height (in inches or centimeters)	→	Ratio
Weight (in pounds or kilograms)	→	Ratio
Age (in years or days)	→	Ratio
Salary (in American dollars or Japanese yen)	→	Ratio

Establishing A Business Objective Focuses Data Collection

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Examples Of Business Objectives:

- A marketing research analyst needs to assess the effectiveness of a new television advertisement.
- A pharmaceutical manufacturer needs to determine whether a new drug is more effective than those currently in use.
- An operations manager wants to monitor a manufacturing process to find out whether the quality of the product being manufactured is conforming to company standards.
- An auditor wants to review the financial transactions of a company in order to determine whether the company is in compliance with generally accepted accounting principles.



Sources of Data

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- **Primary Sources:** The data collector is the one using the data for analysis
 - Data from a political survey
 - Data collected from an experiment
 - Observed data
- **Secondary Sources:** The person performing data analysis is not the data collector
 - Analyzing census data
 - Examining data from print journals or data published on the internet.

Sources of data fall into five categories

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- Data distributed by an organization or an individual
- A designed experiment
- A survey
- An observational study
- Data collected by ongoing business activities



Examples Of Data Distributed By Organizations or Individuals

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- Financial data on a company provided by investment services.
- Industry or market data from market research firms and trade associations.
- Stock prices, weather conditions, and sports statistics in daily newspapers.

Examples of Data From A Designed Experiment

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- Consumer testing of different versions of a product to help determine which product should be pursued further.
- Material testing to determine which supplier's material should be used in a product.
- Market testing on alternative product promotions to determine which promotion to use more broadly.



Examples of Survey Data

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- Political polls of registered voters during political campaigns.
- People being surveyed to determine their satisfaction with a recent product or service experience.



Examples of Data Collected From Observational Studies

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- Market researchers utilizing focus groups to elicit unstructured responses to open-ended questions.
- Measuring the time it takes for customers to be served in a fast food establishment.
- Measuring the volume of traffic through an intersection to determine if some form of advertising at the intersection is justified.



Examples of Data Collected From Ongoing Business Activities

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- A bank studies years of financial transactions to help them identify patterns of fraud.
- Economists utilize data on searches done via Google to help forecast future economic conditions.
- Marketing companies use tracking data to evaluate the effectiveness of a web site.



Data Is Collected From Either A Population or A Sample

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POPULATION

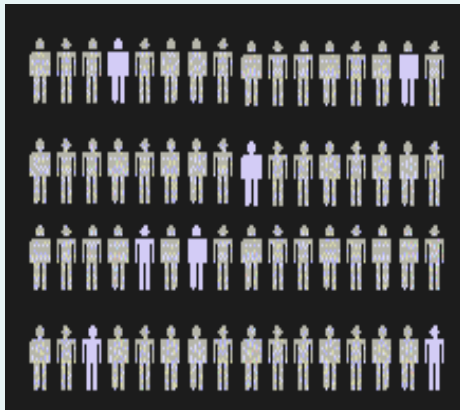
A **population** consists of all the items or individuals about which you want to draw a conclusion. The population is the “large group”

SAMPLE

A **sample** is the portion of a population selected for analysis. The sample is the “small group”

Population vs. Sample

Population



All the items or individuals about which you want to draw conclusion(s)

Sample



A portion of the population of items or individuals



Data Cleaning Is Often A Necessary Activity When Collecting Data

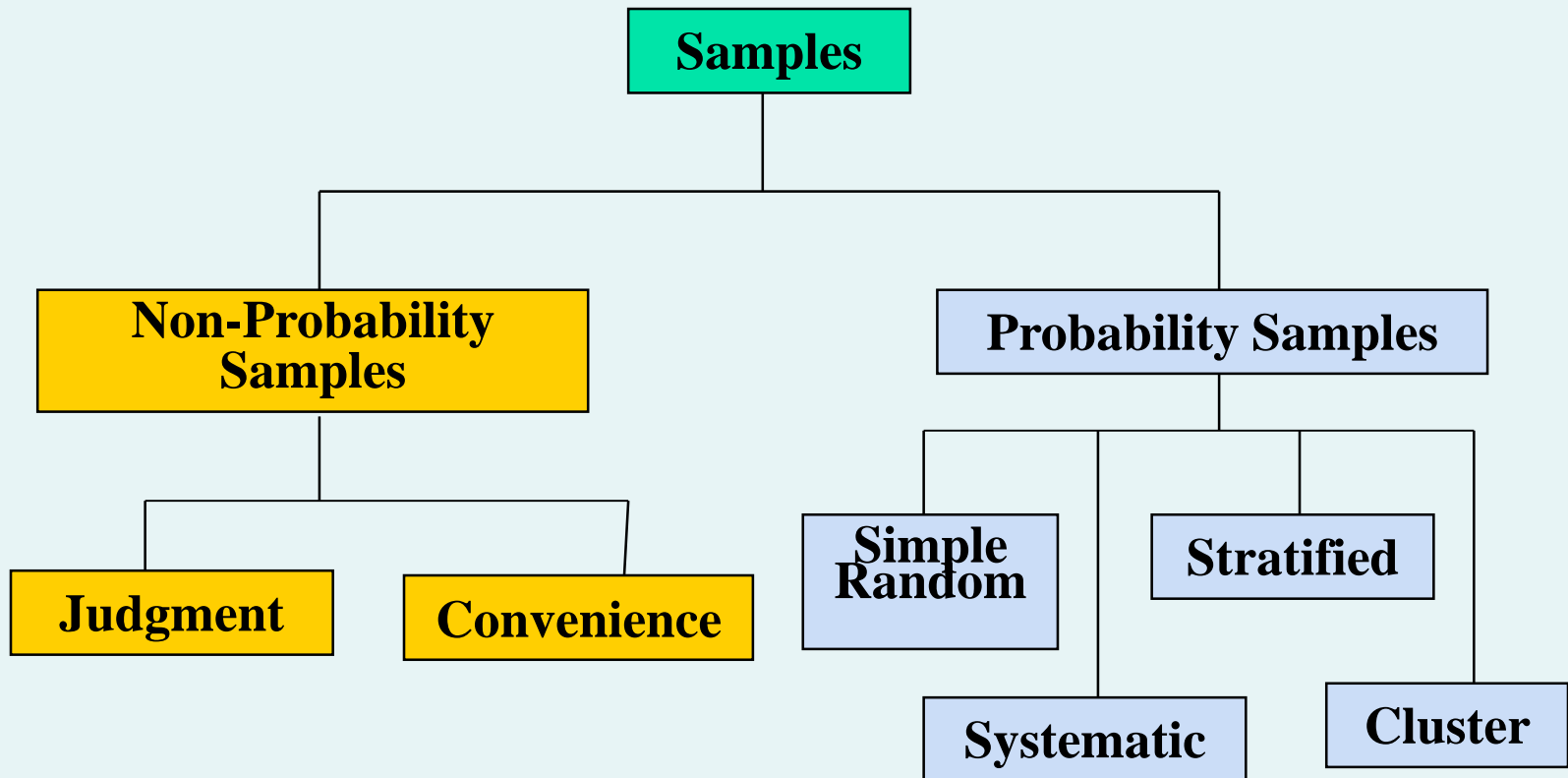
- Often find “irregularities” in the data
 - Typographical or data entry errors
 - Values that are impossible or undefined
 - Missing values
 - Outliers
- When found these irregularities should be reviewed
- Many statistical software packages will handle irregularities in an automated fashion (Excel does not)

A Sampling Process Begins With A Sampling Frame

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- The sampling frame is a listing of items that make up the population
- Frames are data sources such as population lists, directories, or maps
- Inaccurate or biased results can result if a frame excludes certain portions of the population
- Using different frames to generate data can lead to dissimilar conclusions

Types of Samples





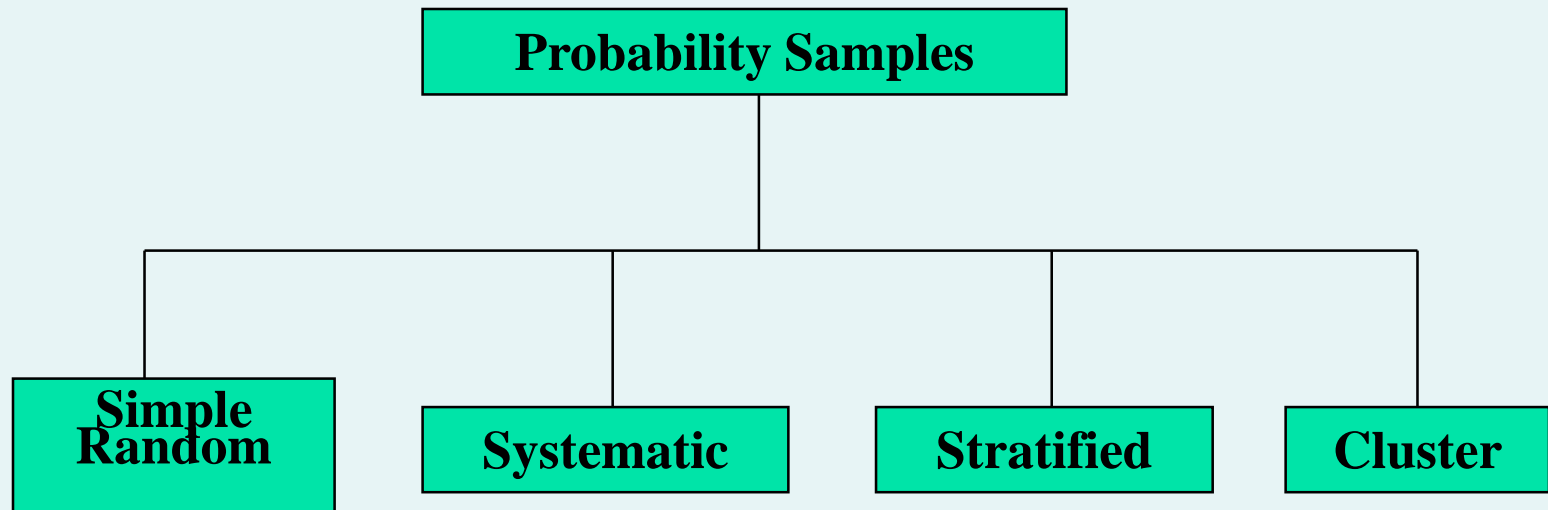
Types of Samples: Nonprobability Sample

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- In a nonprobability sample, items included are chosen without regard to their probability of occurrence.
 - In **convenience sampling**, items are selected based only on the fact that they are easy, inexpensive, or convenient to sample.
 - In a **judgment sample**, you get the opinions of pre-selected experts in the subject matter.

Types of Samples: Probability Sample

- In a **probability sample**, items in the sample are chosen on the basis of known probabilities.





Probability Sample: Simple Random Sample

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- Every individual or item from the frame has an equal chance of being selected
- Selection may be with replacement (selected individual is returned to frame for possible reselection) or without replacement (selected individual isn't returned to the frame).
- Samples obtained from table of random numbers or computer random number generators.

Selecting a Simple Random Sample Using A Random Number Table

DCOVA

Sampling Frame For Population With 850 Items

<u>Item Name</u>	<u>Item #</u>
Bev R.	001
Ulan X.	002
.	.
.	.
.	.
.	.
Joann P.	849
Paul F.	850

Portion Of A Random Number Table

49280 88924 35779 00283 81163 07275
11100 02340 12860 74697 96644 89439
09893 23997 20048 49420 88872 08401

The First 5 Items in a simple random sample

Item # 492
Item # 808
Item # 892 -- does not exist so ignore
Item # 435
Item # 779
Item # 002

Probability Sample: Systematic Sample

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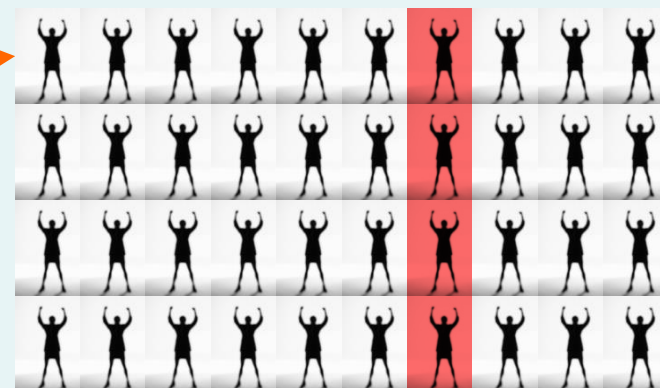
- Decide on sample size: n
- Divide frame of N individuals into groups of k individuals: $k=N/n$
- Randomly select one individual from the 1st group
- Select every k^{th} individual thereafter

$$N = 40$$

$$n = 4$$

$$k = 10$$

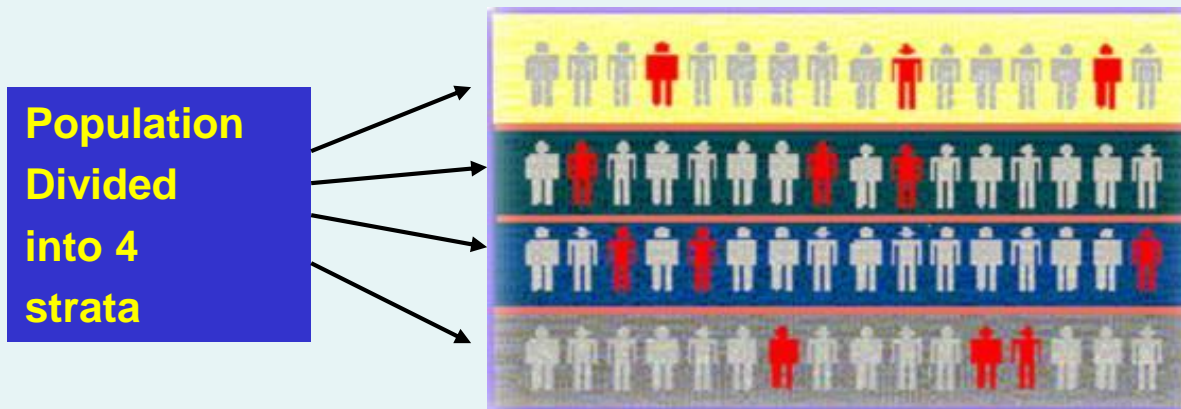
First Group



Probability Sample: Stratified Sample

DCOVA

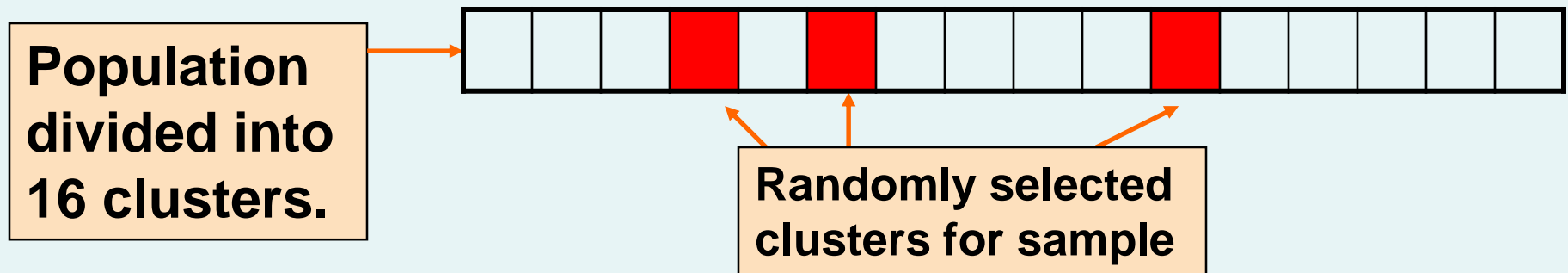
- Divide population into two or more subgroups (called *strata*) according to some common characteristic
- A simple random sample is selected from each subgroup, with sample sizes proportional to strata sizes
- Samples from subgroups are combined into one
- This is a common technique when sampling population of voters, stratifying across racial or socio-economic lines.



Probability Sample Cluster Sample

DCOVA

- Population is divided into several “clusters,” each representative of the population
- A simple random sample of clusters is selected
- All items in the selected clusters can be used, or items can be chosen from a cluster using another probability sampling technique
- A common application of cluster sampling involves election exit polls, where certain election districts are selected and sampled.





Probability Sample: Comparing Sampling Methods

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- Simple random sample and Systematic sample
 - Simple to use
 - May not be a good representation of the population's underlying characteristics
- Stratified sample
 - Ensures representation of individuals across the entire population
- Cluster sample
 - More cost effective
 - Less efficient (need larger sample to acquire the same level of precision)



Evaluating Survey Worthiness

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- What is the purpose of the survey?
- Is the survey based on a probability sample?
- Coverage error – appropriate frame?
- Nonresponse error – follow up
- Measurement error – good questions elicit good responses
- Sampling error – always exists



Types of Survey Errors

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- Coverage error or selection bias
 - Exists if some groups are excluded from the frame and have no chance of being selected
- Nonresponse error or bias
 - People who do not respond may be different from those who do respond
- Sampling error
 - Variation from sample to sample will always exist
- Measurement error
 - Due to weaknesses in question design, respondent error, and interviewer's effects on the respondent ("Hawthorne effect")

Types of Survey Errors

DCOVA
(continued)

- Coverage error



Excluded from frame

- Nonresponse error



Follow up on nonresponses

- Sampling error



Random differences from sample to sample

- Measurement error



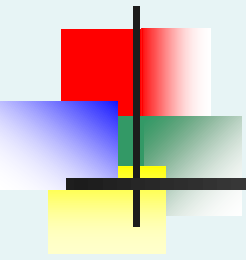
Bad or leading question



Chapter Summary

In this chapter we have discussed:

- The types of variables used in statistics
- The measurement scales of variables
- How to collect data
- The different ways to collect a sample
- The types of survey errors



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